The Politics of Local Water Management

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- March 1991: Contra Costa County begins considering 11,000-home development
 - EBMUD refuses to expand USB
 - County names EBMUD the likely provider in EIR



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 - EBMUD refuses to expand USB
 - County names EBMUD the likely provider in EIR
- Environmentalists fought development through EBMUD more than through county
 - Lower campaign costs
 - Alameda County overlap



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- EBMUD agrees to annex Dougherty Valley if no alternative provider by 2002



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- Dublin San Ramon Services District wants to be service provider
 - Needs approval from its wholesaler, Zone 7
- 1995: Fight shifts to "shadow agency" Zone 7



"There are two very different views of what Zone 7 should be. On the one hand, some people believe it should be a utility—providing as much water as anyone wants, no matter the cost. People at the other extreme view the agency as the ultimate growth management tool. In reality it's neither. I think we should educate people that there is a finite amount to this resource. Then there are two options: we can stop developing, or we can spend more money for more water after getting an approval from voters."



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"The way I explain this to people is if East Bay MUD supplies this project, we will have the increased air quality impacts, the increased traffic impacts on this hand. On this hand, we have the increased air quality impacts, traffic, and \$100 million."



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- Fragmentation solidifies positions.
- Don't try to build in the Bay Area.



How to Promote Cooperation in Groundwater Management?

Step 1

Form local Groundwater Sustainability Agency (GSA)

June 30, 2017

Step 2

Adopt Groundwater Sustainability Plan (GSP)

Jan. 31, 2022

Step 3

GSA achieves groundwater sustainability goal

20 years after GSP adoption



Mechanisms to Facilitate Local Cooperation

FORMAL / PERMANENT

Government formation

Annexation / boundary change

Self-governing institutions

Interlocal agreements

INFORMAL / IMPERMANENT



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- But must keep in mind the additional transaction costs (bargaining, decision, monitoring and enforcement) introduced by representation.



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- Responsible for allocating federal and state transportation funds.



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Function	Project funding	Regulation



Factors that Promote Regional Orientation among MPOs

- Lower % elected officials as board members
- Larger staff
- Independent staff
- More state involvement in setting goals and agenda

(Gerber and Gibson 2009; Mullin, Niemeier, and Feiock n.p.)



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- High levels of fragmentation may interfere.
- Don't ignore incentives created by representation, delegation.
- More formal local arrangements may reduce costs of trades at other scales.



Thank you

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